

TURKISH NATIONAL POLICE ACADEMY INSTITUTE OF SECURITY SCIENCES	
NAME OF THE COURSE (ENG)	İAI-813 Strategic Intelligence Analysis
NAME OF THE COURSE (TR)	Stratejik İstihbarat Analizi
SEMESTER	Spring
INSTRUCTOR	Dr. Yavuz TÜRKGENCİ
PROGRAMME	Department Of Security Strategies And Management - Master's Degree Program In Intelligence Studies

COURSE DESCRIPTION
<p>This course provides an in-depth exploration of strategic intelligence analysis, focusing on the theories, methodologies, and practical applications of intelligence in a strategic context. Students will develop critical thinking, analytical, and communication skills essential for evaluating and interpreting information to support decision-making at the strategic level.</p>
COURSE OBJECTIVES
<p>Define the concept of security and strategy.</p> <p>Explore the role of intelligence in national security strategy and policy formulation.</p> <p>Explore the role of intelligence in crisis management.</p> <p>Understand the fundamentals of strategic intelligence and its role in decision-making.</p> <p>Analyze the key components of the strategic intelligence process.</p> <p>Develop analytical skills to assess and interpret complex information.</p> <p>Develop skills on structured analysis methods.</p> <p>Explore the ethical considerations and legal frameworks surrounding intelligence activities.</p> <p>Evaluate the impact of technology on intelligence.</p> <p>Develop practical skills in intelligence writing and briefing.</p>
EVALUATION
<p>Class participation % 10</p> <p>Presentation % 15</p> <p>Midterm Exam: Intelligence Assessment of a terrorist organization % 25 (16th April)</p> <p>Final Exam: Analysis % 50 (Strategic intelligence estimate of situation, strategic threat assessment, strategic risk analysis, foresight analysis, country risk analysis) (17th May)</p>
<p>STUDENTS WILL NEED TO CHOOSE:</p> <p>- An intelligence agency they represent (e.g. MIT, Law Enforcement, UN Intelligence)</p>

Department, etc.)

- Targeted decision-maker.

- The terrorist group.

Terrorist groups:

- DEASH

- PKK and offspring

- Al Qaeda Central/Core

- Continuity Irish Republican Army (CIRA)

- Hayat Tahrir al Sham, Syria

- Others..

ATTENDANCE:

Attendance is mandatory.

COURSE ORGANIZATION

1. Week	Definition of Security and Strategy
2. Week	Security Strategy Design
3. Week	Introduction to Strategic Intelligence
4. Week	Types of Intelligence
5. Week	Analytical Techniques (Diagnostic Techniques and Contrarian Techniques)
6. Week	Analytical Techniques (Imaginative Thinking Techniques)
7. Week	Strategic Estimate and Assessment
8. Week	Threat Assessment Risk Assessment
9. Week	Country Risk Analysis Report
10. Week	Foresight Analysis
11. Week	Net Assessment Strategic Intelligence in the Age of AI
12. Week	Legal and Ethical Considerations Intelligence Writing and Briefing
13. Week	Case Study in Strategic Intelligence
14. Week	Case Study in Strategic Intelligence

READINGS:

Türkgenç Yavuz, Thoughts on Strategy Formulation, 2023

Türkgenç Yavuz, Yapay Zekâ Çağında Güvenlik Stratejilerinin Tasarımı ve Yönetimi, Polis Akademisi, 2023

Lykke, Arthur F. Jr., Defining Military Strategy, Military Review, C. 69, S. 5, 1989

Craig Snyder, Contemporary Security and Strategy, Macmillan Press (1999)

Finney Nathan K., On Strategy a Primer, Army University Press, 2020

George, Roger Z., Bruce, James B., Analyzing Intelligence: Origins, Obstacles, and Innovations, Georgetown University Press, 2020

Lowenthal, Mark M., Intelligence: From Secrets to Policy, 7th Edition, CQ Press, 2017

Raine, Sarah, Le Miere, Christian, Regional Disorder: The South China Sea Disputes, IISS, 2013

Crane, Keith, *A New Cold War?: The Need for Constructive Relations between Russia and the West*, RAND Corporation, 2019

Clark, Robert M., *Intelligence Analysis: A Target-Centric Approach*, 5th Edition, CQ Press, 2019

Hulnick, Arthur S., *Keeping Us Safe: Secret Intelligence and Homeland Security*, Praeger Security International, 2004

Dewey, John, *Intelligence Gathering: Leveraging the Most Effective Information Collection Tools*, Naval Institute Press, 2018

Quiggin, Tom, *Seeing the Invisible: National Security Intelligence in an Uncertain Age*, World Scientific Publishing, 2007

A Tradecraft Primer, Structured Analytic Techniques for Improving Intelligence Analysis
Arslan Alp Cenk, *Intelligence Analysis: Reproduction of Information*, 2023
The NATO Alternative Analysis Handbook, Second Edition – December 2017

Johnson K. Loch, *The Oxford Handbook of National Security Intelligence*, 2010

Kent Sherman, *Strategic Intelligence for American World Policy*, 1949

McDowell Don, *Strategic Intelligence, a Handbook for Practitioners, Managers and Users*, 2009

Pherson Katherine Hibbs, Pherson Randolph H., *Critical Thinking for Strategic Intelligence*, 3rd Edition, 2021

Johnson K. Loch, *The Oxford Handbook of National Security Intelligence*, 2010

Kent Sherman, *Strategic Intelligence for American World Policy*, 1949

McDowell Don, *Strategic Intelligence, a Handbook for Practitioners, Managers and Users*, 2009

Pherson Katherine Hibbs, Pherson Randolph H., *Critical Thinking for Strategic Intelligence*, 3rd Edition, 2021

Tokgöz Mina, *Guide to Country Risk Analysis*, 2014

Solberg Ronald, *Country Risk Analysis: A Handbook* (1992)

Voros Joseph, *A Generic Foresight Process Framework*, 12 October 2005

Cheah Sarah Lai-Yin, *Strategic Foresight from Intelligence Gathering to Implementation*

Conway Maree, *An Overview of Foresight Methodologies*

Pherson Katherine Hibbs, Pherson Randolph H., *Critical Thinking for Strategic Intelligence*, 3rd Edition, 2021

Mahnken Thomas G., Marshall Andrew W., *Net Assessment and Military Strategy*, Cambria Press, 2020

Bracken Paul, *Net Assessment: A Practical Guide*

Miller Seumas, Regan Mitt, Walsh F. Patrick, *National Security Intelligence and Ethics*, 2022